**FROM MEMBERS** 

From 19th – 20th June 2012 at The National Audit

National Audit Department of Malaysia (NADM) in collaboration with The Audit Board of the Republic of Indonesia (BPK RI) had organised a seminar on International Public Sector Auditing Standard (IPSAS) from 19th to 20th June 2012 at the National Audit Academy. This is one of the activities under the framework of the Memorandum of Understanding (MoU) on Public Sector Auditing between NADM and BPK RI. The seminar was aimed to share knowledge and experiences with the participants on the issues and challenges in the implementation of IPSAS in the Audit Board of the Republic of Indonesia. Mr Dedy Ervanto and Mr Basiswanto Wiratama from BPK RI were the special guest speakers for

Among the topics discussed were the Introduction of IPSAS, Preparation of Governmental Accounting Standard of Indonesia (SAP), Comparison between IPSAS and Indonesian SAP, Structure of Indonesian Government and Types of Financial Statements for both Central of Local Government of Indonesia

The seminar was attended by 40 participants from the Federal Audit Sector, National Audit Academy, Special Audit & Research Sector, State Audit Sector and Federal Statutory Bodies Sector of the National Audit Department Malaysia. \*





From 21st – 22nd June 2012 at Bukit Kiara, Intan Kuala

National Audit Department of Malaysia (NADM) in collaboration National Institute of Public Administration (INTAN) and The Audit Board of the Republic of Indonesia (BPK RI) had organised a two-days workshop on Public Sector E- Learning from 21st to 22nd June 2012 at Bukit Kiara, INTAN Kuala Lumpur. The objective of the workshop was to give exposure and knowledge sharing with the participants from BPK RI on the development and implementation of Public Sector e-learning system in the Malaysian Civil Service.

The workshop was attended by 10 participants consisting of 8 participants from BPK RI and 2 participants from NADM. The participants were briefed on the development and implementation of EPSA, Creative and Software content development. The participants were given the opportunity to visit the server room and hands-on perience on e-learning. \*

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King/Patron: Survavarman II Style: Angkor Wat

Hindu temple complex built to replicate the heavens on earth. Constructed for King Suryavarman II in the early twelfth century, it is the best-preserved temple and is the only one to have remained a significant religious centre then Buddhist. The temple is the epitome of the high classical style of Khmer architecture. This magnificent temple combines two basic plans of Khmer temple architecture; the temple mountain and the later galleried temple, based on early South Indian Hindu architecture.

metres (2.2 miles) long with three rectangular galleries, each raised above the next, it is designed to represent Mount Meru, home of the devas in Hindu mythology.

Angkor Wat which literally means 'City Temple' is a At the centre of the temple stands a quincunx of towers. Unlike most Angkorian temples, Angkor Wat is oriented to the west and this has scholars divided as to its significance. The temple is admired for the grandeur and harmony of the architecture. The extensive bas-reliefs and since its foundation; first Hindu, dedicated to Vishnu, the numerous guardian spirits adorning its walls serve as evidence of the strong Khmer religious beliefs.

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ance Financial Audit the

The ASEANSAI Strategic Planning Committee meeting was held in Hanoi, Vietnam from 14th to 17th May, 2012. The meeting which was attended by 10 participants from SAI of Indonesia, Malaysia and Vietnam is an essential step in the development of ASE-ANSAI's Strategic Plan.

The work of the Committee is based on the IDI's guidance on strategic planning and ASEANSAI agreement. Prior to the meeting, the Committee had circulated the survey to assess ASEANSAI member's needs. The survey assessed 7 domains which covered almost every necessary information within an organization relating to independence and legal framework, human resources,

audit methodology and standards, leadership and internal governance, administrative support, external stakeholder relations. Through the survey, the Committee had been able to identify the gaps and main concern of each SAIs for every domain to determine ASEANSAI's main issues. Strategic goals, strategic objectives and key performance indicators were then formulated to address each main issue.

The proposed Vision, Mission and Values of the ASE-ANSAI are as follows:

Vision: To be a recognized auditing professional association in promoting good governance in ASEAN

Mission: ASEANSAI is an autonomous, independent, professional and non-political organization/ association established to promote cooperation among the members of ASEANSAI and to establish constructive and beneficial relation with ASEAN and other international stakeholders

Values: Respect, Professionalism, Partnership

Afterwards, the Strategic Planning Committee will seek comments from the members and aligning the draft with the plan prepared by other committees to finalize the Strategic Plan. Additionally, the Committee is planning to held the next meeting in October, 2012 where the draft Strategic Plan, the implementation matrix and the development of a system to monitor and evaluate the implementation of the Strategic Plan will be discussed. \*

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### **SECRETARIAT'S** NOTE



It has been three months since the first edition of the ASEAN-SAI Newsletter was launched. This second edition is one of the evidences of our commitment to cooperatively develop our new organization, the ASEANSAI.

It was quite a fast time that the ASEANSAI has reached the half year of 2012 with its rapid growth. The Committees

are embracing such consistent developments of the implementation of the work plans, which lead to the important progress in accomplishing the ASEANSAI Plan 2012-2013. The Strategic Planning Committee is now finalizing the first draft of the ASEAN-SAI Strategic Plan, while the Rules and Procedures Committee is working on the draft of the ASEANSAI Rules and Procedures after finishing the outline. In the meantime, the Knowledge Sharing and the Training Committees have been developing materials, sharing audit handbooks and guidelines, holding seminars, workshops and trainings in order to share and improve knowledge and capacity in the public sector audit. The Secretariat is committed to facilitate the activities and ensure the success of the implementation of the

In this second edition, we bring you the latest activities of the ASEANSAI such as the ASEANSAI Strategic Planning Committee meeting in Hanoi, Vietnam, and the Training Committee meeting in the Philippines. The development of the cooperation between the ASEANSAI and the international donor agencies is also revealed in the meeting between the Chairman of the ASE-ANSAI and four donors namely the GIZ, AusAID, USAID and the World Bank, which was conducted on June 18, 2012 in Jakarta. The GIZ-Sponsored Workshop on Sharing Experience on Quality Assurance Implementation held in Bali will also be considered as one of the effort to initially establish mutual cooperation between the GIZ and the ASEANSAI.

Later in the next editions, we will try to be focusing on current audit issues raising under the conduct of the ASEANSAI activities, as well as within the ASEAN region. Therefore, we will always invite your submissions of articles, special reports, news, and other materials related to the ASEANSAI and the members' activities. You can share and submit the articles and other useful materials to the ASEANSAI Secretariat by email at aseansai@

Enjoy this second edition and wish you all the best!

Regards,

Hendar Ristriawan

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### **ACTIVITIES**

# BPK RI INVITES DONORS TO SUPPORT ASEANSAI



The Audit Board of the Republic of Indonesia (BPK RI) as the Chairman of the ASEANSAI continues to develop its relationship with international donor agencies in its effort to preserve and maintain the cooperation that had been formed, develop new areas of cooperation and to open the possibility of various forms of coopera-

This was revealed in the meeting between the BPK RI and the international donors on Monday, June 18, 2012 at the BPK RI Head Office, Jakarta. The international donors invited to the meeting such as the Independent Economic Advisor to the GIZ, Ms. Ute Eckardt, the AusAID, which was represented by Ms. Pat Duggan, the USAID, represented by Mr. Miles Toder, and the World Bank, which was represented by Mr. Rajat Narula. The meeting was an attemp to share the updated progress and plan of the ASEANSAI.

According to the Vice Chairman of the BPK RI, the meeting between the BPK RI and the donors is to explore possible cooperation among donors and the ASEANSAI members, as the ASEANSAI was established in order to strengthen the capacity of its members.

During the meeting, the Secretary General of the BPK RI, who also serves as the Head of the ASEANSAI SecretarIat, revealed his expectation that the donors could support and play important roles for the ASEAN-SAI activities. "I hope that the International Donors can support and participate in the ASEANSAI activities to build institutional capacity that includes the exchange and dissemination of knowledge and experiences in the public sector audit, the enhancement of the good governance in the ASEAN member states, and the effort to achieve the ASEAN Community 2015 with the principle of the good governance as stated in the Preamble of the Charter", Mr. Hendar Ristriawan said.

# GIZ-SPONSORED WORKSHOP ON SHARING EXPERIENCES ON QUALITY ASSURANCE

The Audit Board of the Republic of Indonesia (BPK RI) hosted the workshop on Sharing Experiences on Quality Assurance in Financial Audit Implementation held in Bali, Indonesia on July 25-27, 2012. This was the cooperation program between BPK RI and the Deutsche Gesellschaft für Internationale Zusammenarbeit or the German International Cooperation (GIZ) as the donor for this program.

Hadi Poernomo, the Chairman of BPK RI, opened the workshop attended by 18 representatives from nine Supreme Audit Institutions (SAIs) of the ASEAN member states, namely the SAI of Brunei Darussalam, Cambodia, Philippines, Indonesia, Lao PDR, Malaysia, Myanmar, Thailand, and Vietnam. The Secretary General of BPK RI, the Head of Public and International Relations Bureau and the Head of BPK RI Regional Office in Bali Province witnessed the opening ceremony, together with the representatives from the GIZ, Rutha Abraha and Jüergen Lehmberg, and Siriporn Parvikam, the Program Office Manager of the GIZ Office in Bangkok.

On his opening remark, the Chairman of BPK RI underlined the importance of the quality assurance for an audit institution like BPK RI and other SAIs. "We need to be aware that the audit service that we provide is an assurance service which relies heavily on stakeholders' trust. Therefore, it is essential that the output of our work has the best quality according to the standards, making quality assurance a significant aspect in our profession", Poernomo said. It is in line with the GIZ point of view that emphasizes on the importance of the quality assurance in the daily work of auditors, especially in enhancing the impact and value of the work of SAIs. "Only by ensuring a high quality of work, SAIs will be contributing to good governance", Abraha said.

GIZ-Sponsored Workshop on Sharing Experiences on Quality Assurance Implementation aimed at sharing the experiences among the nine SAIs on the implementation of the quality assurance on the audit report of an audit institution, especially in the financial audit level.

Beside becoming the host, BPK RI was also appointed as the facilitator of the workshop, assisted by the facilitator from the SAI of Malaysia. The result and inputs during discussions in the workshop will later be referred by the ASEANSAI to develop its training programs in 2012 in the aforementined field of audit.

# COMMISSION ON AUDIT, PHILIPPINES HOSTED COMMITTEE MEETING

The Commission on Audit being the Chair of the ASEANSAI Training Committee(TC) hosted the first ASEANSAI TC Meeting at the Eastwood Richmonde Hotel on June 4 to 5, 2012. The Meeting was attended by delegates from the ASEANSAI TC members namely: Ms. Dk Fauziah Pg Hj Muhammad Kifli and Ms. Norasmah Haji Ali from SAI Brunei Darussalam; Dr. Cris Kuntadi and Mr. Yogi S. Nugroho from SAI Indonesia; Mrs. Zainun B. Taib from SAI Malaysia; Ms. Sirin Phankasem and Mrs. Jaruwan Ruangswadipong from SAI Thailand; and Ms. Leila S. Paras and Ms. Melanie R. Anonuevo from SAI Philippines. The objective of the meeting was to draft the ASEANSAI Training Plan 2012-2013, based from the results of the Training Needs Assessment Survey conducted among the ten ASEANSAI member SAIs

Director Leila S. Paras presided the meeting representing the Honorable Chairperson Maria Gracia M. Pulido Tan, the Chair of the ASEANSAI TC. Discussions revolved on the priority courses to be included in the ASEANSAI Training Plan 2012-2013. These courses are: Quality Assurance in Financial Audit (QAFA), Risk-based Financial Audit (RBFA), Evaluation of Internal Control Structure, Audit of Procurement, among others. After a thorough discussion it was decided that for 2012, a workshop on QAFA will be conducted on 24 September to 5 October in Indonesia. A workshop on Risk-based Financial Audit will be held on 30 September to 11 October, 2013, with Thailand as possible venue.

It was also agreed by the Committee members that a Course Design and Instructional Techniques Workshop (CDITW) be included in the plan in anticipation of the demands for skilled and competent instructors in the implementation of the ASEANSAI TC plan. The ASE-ANSAI will therefore have its own pool of instructors who will be tapped as instructors for the workshops to be conducted. The present pool of IDI/ASOSAI Training specialists may not always be available considering that they are also tapped in the IDI/ASOSAI sponsored training programs. Thus, in 2013, a CDITW will be held on 6-17 May with Malaysia as possible venue.

As suggested by the delegates from Indonesia, Mr. Cris Kuntadi and Mr. Yogi Nugroho, the TC likewise prepared a proposed ASEANSAI Training Plan covering 2012-2015. The implementation of this Plan will be similar to the 2-year Plan except that in the longer Plan, there will be 2 courses to be conducted each year starting 2013. 5

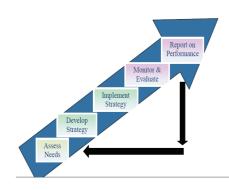
## The Importance of a Strategic Plan for ASEANSAI

by: Antonius Tri Adi Rektanto, staff of Strategic Planning Directorate of BPK RI

ASEANSAI, as newly formed organization, would have to take much effort to establish the existence among other international organizations. A critical step to build ASEANSAI to become a strong organization and its existence recognized by other international organizations is to develop a strategic plan. This strategic plan is part of the strategic development process.

Strategic development process consists of several steps: develop a strategy that fits with the needs of the organization, implement strategies, monitor and evaluate the implementation and performance reporting to stakeholders. These steps constitute a cycle of stages of strategic development, as shown in figure 1. After the evaluation step, the organization can make adjustments to the strategy and implementation to better suit with the existing conditions.

Figure 1. Strategic Development Process



In strategic development process, ASEANSAI currently has going through two stages, assess needs and develop strategy. Need assessment and strategy development for ASEANSAI conducted by the Strategic Planning Committee.

The needs assessment done by Strategic Planning Committee is based on the eight domains: (1) the independence and the legal framework, (2) human resources, (3) audit methodology and standards, (4) leadership and internal governance, (5) administrative support, (6) sustainable development, (7) external stakeholder relationships, and (8) results. If each of the eight domains function effectively and deliver the desired results in every members of ASEANSAI, it can be reasonably assumed that the ASEANSAI as a whole will deliver high quality products and

After the needs of ASEANSAI can be seen from the gaps identified in the eight domains, the Strategic Planning Committee then began to formulate a strategic plan. Strategic planning is a systematic process through which an organization agrees on and builds commitment among key stakeholders to priorities that are essential to its mission and are responsive to the environment. This strategic plan provides guidance for ASEANSAI to allocating resources to achieve priorities. The strategic plan consists of the vision, mission, and the core values which determine the direction of ASEANSAI and determine the goals and objectives that describe the ASEANSAI's efforts to achieve the vision and fulfill its mission

This process is strategic because it involves the preparation of the 'best estimate' to respond to the dynamic organizational environment. This process also includes the planning and decision making that will lead to long-term consequences for the organization as a whole. This implies, that ASEANSAI must have clear goals, knowing the available resources, then can act responsive to the dynamics of environmental change.

This strategic plan has important meaning for ASEANSAI. There are several reasons. Strategic plan provides direction - at the beginning of organizational development initiatives, ASE-ANSAI must know its current position and the position to be achieved in the future. Strategic plan helps respond to changing environment - in order to remain relevant as an institution and to give added value through services, ASEANSAI must able to respond to environmental changes. The strategic plan makes ASEANSAI can reach opportunities and overcome challenges and provide guidance to define realistic goals and objectives. Strategic plan helps establish a common understanding of the future direction - a clear vision and misions will help the internal and external stakeholders to understand the future direction to be taken by ASEANSAI. It also gives the message that ASEANSAI committed to achieve its development goals. Strategic plan helps ASEANSAI develop in a concerted fashion - in order to build a strong organization, ASEANSAI need to know the gaps that exist in all functional areas and also consider a variety of different aspects of development. The strategic plan is a tool that allows ASEANSAI to see comprehensively of this development plan.

The formulation of this strategic plan requires the support from all members of ASEANSAI. This strategic plan is owned by all, drawn together, and held together well. The success or failure of this strategic plan implementation depends on the harmonious collaboration which built between all the members of ASEANSAI. \*

Reference: INTOSAI Development Initiative. 2008. Strategic Planning: A handbook for Supreme Audit Institutions.