



ANNUAL RESULTS REPORT FOR THE YEAR 2021

Hanoi, October 2021



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ABBREVIATION

ASEANSAI	: ASEAN Supreme Audit Institutions
SAI	: Supreme Audit Institution
MES	: Monitoring and Evaluation System
SP	: Strategic Plan
SG	: Strategic Goal
SO	: Strategic Objective
SPC	: Strategic Planning Committee
KSC	: Knowledge Sharing Committee
TC	: Training Committee
RPC	: Rules and Procedures Committee
SAI PMF	: SAI Performance Measurement Framework
IINAFa project Financial Audit	: IDI-ASEANSAI ISSAI Implementation Needs Assessment for Financial Audit
LTAP	: Long-term ASEANSAI Programme on ISSAI Implementation
PTER	: Post-Training Evaluation Report

MESSAGE FROM THE CHAIR OF THE SPC

The ASEANSAI Strategic Plan (SP) 2018-2021 which was approved at the 4th ASEANSAI Summit set down the vision, missions, concrete goals and objectives that ASEANSAI wishes to achieve during the period 2018 – 2021. The year 2021 is even more important than the others as it is not only the pivotal ending point to assess the success of the whole strategic period but also serves as the starting point for the next Strategic Plan. Unfortunately, in this year, the ASEANSAI community continued witnessing the more and more complicated development of the COVID-19 pandemic around the world in general and in the region in particular. Its negative impacts have created impediment to the Organisation's achievement of the set strategic goals and objectives though they have made great efforts to carry out activities through online platforms. Several activities have been cancelled or delayed to a future update due to unavoidable consequences of the pandemic.

Nevertheless, on behalf of the SPC, I would like to express the sincerest gratitude and appreciation to ASEANSAI members and Committees for your support and dedication to realising the ASEANSAI SP 2018-2021, especially in this important year. A special thanks also goes to Committees' Chairs for their contributions in finalizing the annual result report 2021.

I have a strong belief that in the spirit of respect, professionalism and partnership, together with our experiences from the implementation process of the Strategic Plans of the previous periods, we would go hand in hand to develop and realize all our goals and objectives under the Strategic Plans of the next time in a more effective way.

Sincerely yours,

Dr. Tran Sy Thanh
Auditor General of Vietnam
Chairman of the Strategic Planning Committee

EXECUTIVE SUMMARY

In 2021, the ASEANSAI planned to conduct 29 activities for all Committees and Secretariat. Whereas, there were only 25 activities conducted and finalised, taking account for 86.2%; of which 02 activities have not been carried out yet and 02 ones were cancelled. The main reason for the activities being postponed or delayed was the continuous complicated surges of COVID-19 in the world and in the region.

Generally speaking, most of activities executed in 2021 contributed to SG 2 “*To promote good performance of member SAIs*”; SG 5 “*To improve the cooperation with regional and international partners*” and SG 6 “*To strengthen organizational governance of ASEANSAI*”. It can be said that one of the remarkable activities of ASEANSAI in 2021 is to implement successfully all agendas of the 5th Summit. ASEANSAI’s Committees had one activity to contribute to SG 3 and did not have any activity to contribute to SG 4 of the ASEANSAI Strategic Plan 2018 – 2021 in this year because Committees focused on the activities under these SGs in 2019-2020.

To sum up, all’s well that ends well, a majority of the planned activities were conducted in time and with relatively high quality as expected. We also witnessed the same situation happened in 2020 that, as the frequency of organising the activities in virtual form has been remarkably increased, the SAIs have learnt to utilise ICT systems in a more professional way and that really helped to save the community’s resources.

** See the detail in the table below on “ASEANSAI’s Strategies Progress towards Strategic Plan 2018 – 2021 for the year 2021*

The SPC recommendations

As there have still been several activities which yet to be conducted in this year, ASEANSAI Committees should consider solutions to adjusting and supplementing them into the respective Committees’ Work Plan for the period of 2022 – 2023.

Along with that, in the context of continuous complexity, uncertainty, it is very important to have and run the various effective ready-to-use online platforms in place in a more professional manner. This is strongly believed to support the smooth and effective implementation of the Committees’ work plans in the future.

Most importantly, in order to improve the performance of ASEANSAI, it is necessary to have the commitment from the high-level management of member SAIs participating in joint programs/activities of ASEANSAI.

ASEANSAI's Strategies Progress towards Strategic Plan 2018 – 2021 for the year 2021

Performance of Work Plans and Budget	
Have the activities been implemented according to the Committee Work Plans?	Many activities have not been implemented in accordance with the Committee Work Plans due to the outbreak of COVID-19
Has the budget been spend as planned?	Spending less money than was planned because SAIs only used their existing ICT infastructure to enter into online meeting
Progress towards the Strategic Plan	
Strategic Objective 1.1 To promote safeguarding the independence of member-SAIs KPI: Increased percentage of member SAIs aware of ISSAI 10	Strategic approach: Done
	Conducted activities: No more activity planned to be conducted in this year
	Progress towards the Strategic Objective: Achieved compared to the work plan
	Next steps: None
Strategic Objective 1.2 <i>(contributed by TC)</i> To assist member SAIs develop national audit standards and guidelines aligned with ISSAIs	Strategic approach: National audit standards and guidelines aligned with ISSAIs developed by respective member SAIs
	Conducted activities: 3/5 Continue LTAPII for Compliance Audit and Performance Audit 1. Workshop on Compliance Audit During the 5 th ASEANSAI Summit in November 2019, the Workshop on Compliance Audit was scheduled to be held on 24-28 August 2020 to be hosted by SAI Malaysia. However, due to the global

<p>KPI: Increased number of member SAIs with ISSAI-based audit standards and/or guidelines</p>	<p>health concerns brought about by COVID-19, the workshop was moved to 16-18 June 2021. The rescheduled date was approved by the representatives from the ASEANS AI Chairman, Vice Chairman and Committee Chairs; as well as the other TC activities for 2021. These were moved to 2021. Likewise, the scheduled 2021 activities were moved to 2022. Due to the finalization of the courseware, the workshop was further rescheduled from 16-18 June 2021 to 28-30 June 2021</p> <p>2. Workshop on Financial Audit – Audit documentation, Audit Evidence, Analytical Procedures and Reporting</p> <p>The workshop is one of the residual activities of the TC, as well as the Workshop on Compliance Audit. Hence, the reasons of discrepancies are the same with the compliance audit workshop (WP: 20-24 April 2019 → 26-20 July 2021)</p> <p>3. Workshop on Performance Audit</p> <p>The workshop is also one of the residual activities of the TC. The reasons of discrepancies are the same with the two reported workshops (WP: 26-30 October 2020 → 25-28 October 2021)</p> <p>Progress towards the Strategic Objective: In comparison with the target set in the Work Plan 2021, ASEANS AI just achieved 60% of the objective set in the year. The three activities identified in the WP 2021 (<i>Audit Review Meeting on Compliance Audit: success stories, challenges, lessons learnt; and Audit Review Meeting on Performance Audit: success stories, challenges, lessons learnt</i>) have not yet been conducted.</p> <p>Next steps:</p> <p>To ensure that the acquired competencies are applied and sustained, participants are required to submit a Post-Training Evaluation Report (PTER) to the TC; (ii) On the basis of the assessment of the PTER, a coaching and mentoring may be done to as necessary or as requested.</p>
<p>Strategic Objective 2.1 (contributed by TC)</p>	<p>Strategic approach: Done</p>

<p>To support member SAIs to utilize performance related tools and concepts</p> <p>KPI: Number of member SAIs gain comprehensive understanding of SAI PMF</p>	<p>Conducted activities: No more activity planned to be conducted in this year</p>
	<p>Progress towards the Strategic Objective: Achieved compared to the work plan</p>
	<p>Next steps: None</p>
<p>Strategic Objective 2.1 (<i>contributed by KSC</i>)</p> <p>To support member SAIs to utilize performance related tools and concepts</p> <p>KPI: One knowledge sharing session to all ASEANSAI members</p>	<p>Strategic approach: Raise awareness of member SAIs about applying ICT knowledge</p>
	<p>Conducted activities: 1/1</p> <p>Workshop on improving ICT for audit works: 21 April 2021</p>
	<p>Progress towards the Strategic Objective: Achieved compared to the work plan</p>
	<p>Next steps: None</p>
<p>Strategic Objective 2.2 (<i>contributed by TC</i>)</p> <p>To support member SAIs to progress in auditing through capacity building</p> <p>KPI: Percentage of participants involving in full</p>	<p>Strategic approach: Capacity of member SAIs in different auditing areas is improved</p>
	<p>Conducted activities: 1/2</p> <p><i>Workshop on the audit of public procurement – phase 2:</i> 15-19 June 2019 → 16-20 August 2021</p>
	<p>Progress towards the Strategic Objective: Comparing with the target set in the Work Plan 2021, ASEANSAI just achieved 50% of the Objective set in the year. One more event “<i>Audit Review Meeting on WAPP Phase 2: Success stories, challenges and lessons learnt</i>” identified in the WP 2021 has not been conducted.</p>

range of activities and completed post-assignment to apply knowledge gained to actual context of SAI	Next steps: (ii) A post-training activity will also be conducted to ensure that the acquired competencies during the workshop; (ii) Obtain feedbacks on the application of the participants' acquired learnings and determine if further interventions are needed.
Strategic Objective 2.2 <i>(contributed by KSC)</i> To support member SAIs to progress in auditing through capacity building KPI: One knowledge sharing session to all ASEANSAI members by 2 nd quarter of 2021	Strategic approach: Capacity of member SAIs in different auditing areas is improved
	Conducted activities: 1/1 <i>Workshop on performance audit on modern fisheries:</i> June 2021 → 12 August 2021
	Progress towards the Strategic Objective: Comparing with the target set in the Work Plan 2021, ASEANSAI just achieved 100% of the Objective set in the year.
	Next steps: Evaluation of the knowledge sharing sessions – to measure the benefit of the programme received by SAIs. Any follow up programmes needed.
Strategic Objective 3.1 <i>(contributed by KSC)</i> To encourage and support member SAIs to conduct SDG-related auditing KPI: Knowledge Sharing Design Meeting of SDGs auditing	Strategic approach: To ensure (i) Quality of ASEANSAI training is at par with other trainings in other regions (ASOSAI/INTOSAI) and (ii) To avoid duplication of training modules by 3 SAIs (CAAF, SAI Indonesia and SAI Malaysia)
	Conducted activities: 1 activity replaced for 1 activity as planned in KSC WP 2021 to contributed to SG 6 (SO 6.1) Cooperative Environmental Audit Meeting among Chair of KSC, SAI Vietnam and Secretariat (2nd Training Review Meeting): 26 January 2021
	Progress towards the Strategic Objective: Comparing with the target set in the Work Plan 2021, KSC of

	<p>ASEANSAI should conduct 1 activity to contribute to SG 6 (SO 6.1). However, this activity was replaced by the cooperative audit incurred to contribute to the strategic objective 3.1.</p> <p>Next steps: KSC Chair has harmonized the duplication by advising on specific angles to be handed by SAI Indonesia and CAAF will take on general theory based on performance audit standards. The trainers from SAI Indonesia have revised the modules zoom into more specific areas and achieve the coordination meeting objectives.</p>
<p>Strategic Objective 4.1 (contributed by Secretariat)</p> <p>To support ASEAN and AEC Agenda</p> <p>KPI: Number of cooperation areas/ activities agreed between ASEANSAI and ASEAN</p>	<p>Strategic approach: ASEANSAI becomes an enabling partner of ASEAN in promoting good governance</p> <p>Conducted activities: 2/2</p> <p>1. Identify possible cooperation areas/ activities with ASEAN: As a follow up of the first Joint Seminar of ASEAN, AIPA and ASEANSAI in 2019, the Secretariat in cooperation with Executive Committee has planned to organize a webinar with the topic Accountability and Transparency in “ASEAN Community: Forging in Togetherness amidst the Pandemic COVID-19”. This webinar will be organized in collaboration with ASEAN and AIPA. A draft TOR has been sent to ASEAN and AIPA in May 2021 to seek their response and invite their collaboration. So far, AIPA has provided response and agreed to organize the event by the end of 2021. We are still awaiting response from ASEAN Secretariat.</p> <p>Reason for discrepancies: Awaiting response from AIPA and ASEAN Secretariat as they might also occupied with their regular activities. This condition make the activities delayed, which initially to be organized from end to June, then move to end of year 2021 (TBD).</p> <p>2. Building cooperation in order to promote good governance in ASEAN region: ASEANSAI Secretariat has been involved in various ASEAN activities in 2021 such as 13th Coordinating Conference for the ASEAN Political – Security Community and 5th Forum of Entities Associated with ASEAN.</p> <p>ASEANSAI also invited to contribute at the commemoration of the online ASEAN Day represented by</p>

	Chairman ASEANSAI by conveying good wishes for ASEAN and emphasize the ASEANSAI's commitment as the associated entity of ASEAN and received invitation from ASEAN to observe and celebrate the online celebration. Secretariat also maintains communication with ASEAN Secretariat by submitting a report on the ASEANSAI activities every year. Other forms of communication are also established through formal and informal communication channels.
	Progress towards the Strategic Objective: Comparing with the target set in the Work Plan 2021, the Secretary has completed the set Objective
	Next steps: Maintaining future collaboration with ASEAN and AIPA as a follow up of the Joint Seminar by organizing technical meeting to define future joint action. The top rate activities a year after the joint seminar and annual joint or biennial joint activities were planned to organise to strengthen the collaborations among the organizations. However due to the pandemic situation, the plan has changed and delayed due to changing priorities of each organizations to adapt with the current situation. A discussion between ASEANSAI Secretariat, ASEANSAI Knowledge Sharing Committee and the technical officer of Community Relations Division will be managed to prepare the upcoming joint activities and how we respond to it.
Strategic Objective 5.1 <i>(contributed by Secretariat)</i> To expand cooperation with international SAI partners and stakeholders KPI: Number of activities carried out by ASEANSAI in	Strategic approach: ASEANSAI fund is sufficient to conduct its projects and activities
	Conducted activities: 1/1 (ASEANSAI participation in ASOSAI and INTOSAI activity) As per WP: ASEANSAI participation in ASOSAI and INTOSAI activity: ASEANSAI will participate at the 56 th Governing Board Meeting of ASOSAI on 6 th September 2021. Chairman of ASEANSAI will deliver written report on the activities of ASEANSAI
	Progress towards the Strategic Objective: In comparison with the target set in the Work Plan 2021, ASEANSAI has achieved 100% of the Objective

cooperation with ASOSAI and INTOSAI	set in the year.
	Next steps: To continue with the efforts to participate in ASOSAI and INTOSAI activities
Strategic Objective 5.2 <i>(contributed by Secretariat)</i> To expand cooperation with international donors KPI: Number of projects funded by international donors, which achieve their expected outcomes	Strategic approach: ASEANSAI contribution is recognized Conducted activities: 6/6 1. Identifying potential projects: Identification of potential projects has been defined and put forward from each Committee to be presented at the Donor Coordination Meeting (DCM) held in ASEANSAI Summit 2019. 2. Identify possible donors: Identification of potential Development Partners is a continuous process from the DCM 2017 and 2019 as a follow up from the previous communication and relations with particular Development Partners. 3. Coordination Meeting with potential donors: Coordination meeting with potential donors (As a follow up the DCM in 2019, Secretariat has conducted some bilateral meetings during 2020-2021 with development partners, such as IDI, European Union (EU), SAI Sweden and SAI Norway; At regional level we have a meeting with INTOSAI Capacity Building Committee (CBC). CBC has the interest to share the key points of the Framework of SAI engagement with civil society with ASEANSAI; Donor Coordination Meeting will be organized prior to the 6 th ASEANSAI Summit to be more engaging with existing development partners and to open wider windows of opportunity) 4. Developing proposal of cooperation to the donors: Proposal for cooperation (Secretariat has recommended all Committees at the 6 th ASEANSAI Senior Officials' Meeting to submit proposals of activities for WP 2022-2023 to be presented to prospective Development Partner prior to the next Donor Coordination Meeting; b. Submission of the proposal is a continuous process from the previous DCM or initial communication with particular development partners)

	<p>5. <i>Implementing projects approved by donors</i>: Project implementation (Some ASEANSAI activities has been supported by development partners such as series of workshop in the area of ISSAI Implementation organized by TC was supported by expert from SAI Sweden. SAI Sweden also provide their support in the development of the ASEANSAI SP 2022-2025; A Knowledge Sharing activity on Modern Fisheries was supported by expert from SAI Norway; Conitunation of series activities under the IINAFa Project).</p> <p>6. <i>Monitoring and Evaluating the implementation of the donor funded-projects</i>: Regular Meeting is scheduled to monitor the project implementation. Normally, Secretariat has the schedule/ milestone of the project and coordinates with respective Committee/ Project Leader to ensure the implementation of the project in timely manner.</p> <p>The monitoring will follow during the project implementation. A monitoring or evaluation meeting, usually scheduled in the middle to evaluate the progress to make necessary changes.</p> <p>Then, a review meeting also scheduled to evaluate the whole project and to take lesson learned.</p> <p>A summary or minutes of meeting usually made by the responsible committee/ Project Leader to capture the discussion and necessary follow-up resulted at the meeting.</p> <p>The monitoring & evaluation also review the need for support from the ASEANSAI members/ respective ASEANSAI Secretariat Progress Report as of mid-August 2021 committee from particular development partners. Also to review the need to prolong the existing MoU. The MoU ASEANSAI-SAI Sweden will expire by the end of 2022. The Secretariat plan to seek members' input whether to extend the cooperation and in which area the support will be focused.</p> <p>Progress towards the Strategic Objective: In comparison with the target set in the Work Plan 2021, ASEANSAI has achieved 100% of the objective set in the year.</p> <p>Next steps:</p> <p>1. The Secretariat will keep maintaining relations with regional organizations and international donors to</p>
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	<p>improve its cooperation in the future. Secretariat will keep informing and promoting ASEANSAT activities to related development partners and regional organizations through sending ASEANSAT Newsletter quarterly and updating the ASEANSAT activities at the website as well as through social media. Secretariat will also actively inform related committees with regards to the invitation from other regional organizations.</p> <p>2. Encouraging the committees to submit the new project to be funded by Development Partners with a reasonable schedule of implementation and achievable series of activities, for future actions.</p> <p>3. A Task Force on ASEANSAT Legal Capacity has resulted recommendation that there is no necessity for ASEANSAT to insert legal capacity at the Agreement on the Establishment of ASEANSAT. The 6th Senior Officials' Meeting agreed ASEANSAT Secretariat Progress Report as of mid-August 2021 for the decision and the decision will be brought to the 6 th ASEANSAT Summit for approval.</p>
<p>Strategic Objective 6.1 (contributed by Secretariat)</p> <p>To improve the management and organization of ASEANSAT</p> <p>KPI: Establish internal administration system</p>	<p>Strategic approach: Recommendations for further improvement in ASEANSAT mechanism</p> <hr/> <p>Conducted activities: 2/2</p> <p>* Mid-Management level meeting:</p> <p>1. A Senior Officials' Meeting (SOM) has been organized in collaboration with the Executive Committee to discuss strategic issues within ASEANSAT and to bring decision to the ASEANSAT Summit.</p> <p>2. Pre-Handover Meeting organized as series of Meeting with the SOM among the outgoing and incoming Executive Committee to ensure smooth transition of the Chairmanship.</p> <p><i>Reason for discrepancies:</i></p> <p>Previously, the meeting was organized as face to face meeting. Due to concern of the COVID-19 pandemic, the meeting has been organized in virtual mode.</p> <p>* Managing Finances:</p> <p>1. Planning on financial activities</p>

	2. Recording on financial activities 3. Monitoring on financial activities 4. Reporting on financial activities
	Progress towards the Strategic Objective: In comparison with the Work Plan 2021, ASEANSAI has achieved 100% of the objective set in the year.
	Next steps: Maintain these activities every year
Strategic Objective 6.1 <i>(contributed by SPC)</i> To improve the management and organization of ASEANSAI KPI: Number of Monitoring and Evaluation report and annual meeting	Strategic approach: To ensure activities remain on track to achieve goals and objectives
	Conducted activities: 4/5 + Develop the annual result report 2021 + SPC Meeting to develop the implementation matrix and formulate the WP 2022-2023 in line with SP + Send the draft SP to seek opinions from ASEANSAI members, synthesize the ideas and finalize the draft SP + Finalize the SPC Work Plan
	Progress towards the Strategic Objective: Comparing with the target set in the Work Plan 2020-2021, one more activity identified in the WP 2021 (<i>Annual Monitoring Meeting 2021</i>) have not been conducted due to some technical problems related to the virtual event organization.
	Next steps: SPC should make great efforts to encourage Committees to closely follow up the MES Guideline in order to implement the SP as well as monitor and evaluate the SP implementation in an effective and timely way.
Strategic Objective 6.1 <i>(contributed by Rules and</i>	Strategic approach: Strengthen governance and management of ASEANSAI financial, administrative and secretariat matters.

<p><i>Procedures Committee)</i></p> <p>To improve the management and organization of ASEANSAI</p> <p>KPI: Updated Rules and Procedures meets the emerging needs for management and governance of ASEANSAI</p>	<p>Conducted activity: 3/3</p> <ul style="list-style-type: none"> - Committee to consider member SAIs' comments and incorporate where appropriate. - Committee to circulate draft of revised R&P (incorporating SAIs' inputs) to member SAIs for concurrence. - Committee to submit final draft of revised R&P (incorporating SAIs' further inputs, if any) to Secretariat for circulation to Assembly for approval
	<p>Progress towards the Strategic Objective:</p> <p>In comparison with the Work Plan 2020-2021, ASEANSAI has achieved 100% of the Objective set in the year</p>
	<p>Next steps:</p> <p>Revised ASEANSAI R&P, where applicable.</p>

GENERAL INTRODUCTION TO ASEANSAI AND THE STRATEGIC PLAN FOR THE PERIOD OF 2018-2021

Brief introduction to ASEANSAI

ASEAN Supreme Audit Institutions (ASEANSAI) is the organization of ten Supreme Audit Institutions (SAIs) of the member states of ASEAN. ASEANSAI role is to promote and encourage good governance within the ASEAN region. Thus, ASEANSAI focuses on capacity development of SAIs of ASEAN member states and technical cooperations dealing with common and typical public audit issues in the ASEAN region.

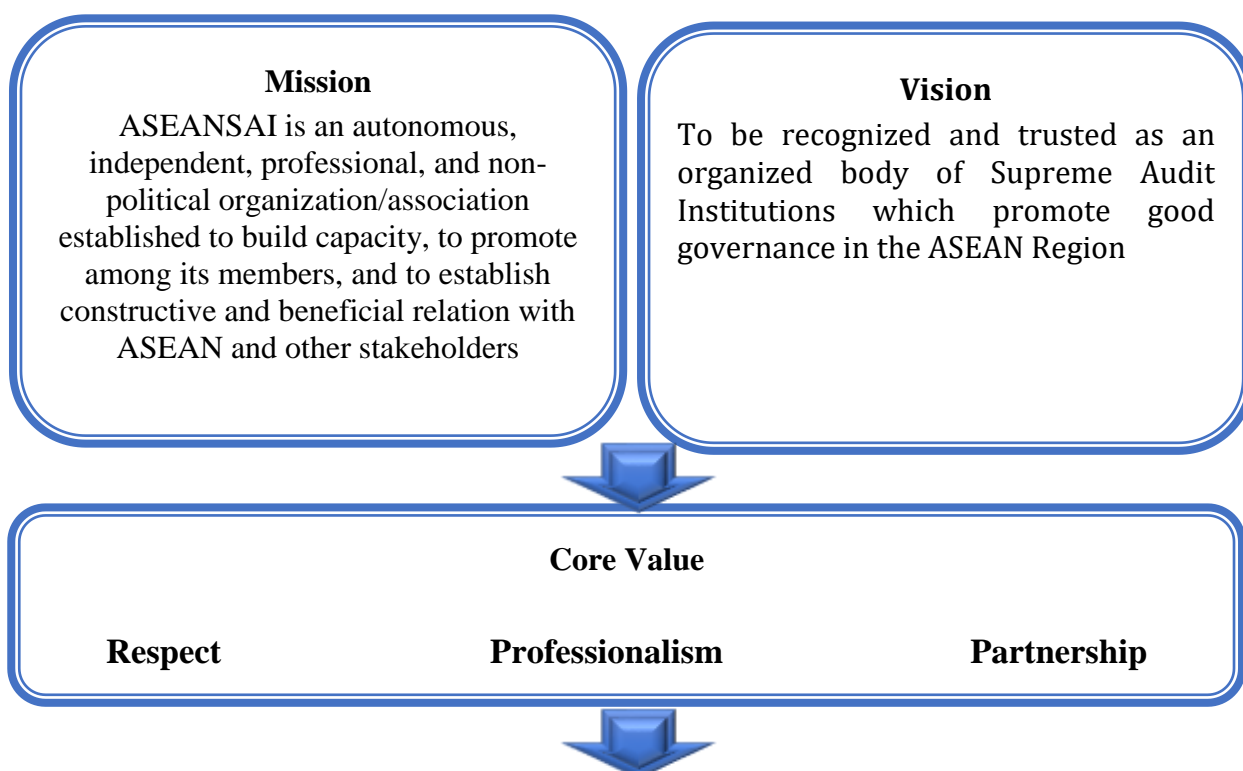
After ASEANSAI establishment in 2011, the first Assembly was held to decide, among the others, the organization structure which comprised of the Assembly, Executive Committee, Committees and Secretariat. The Executive Committee consisted of Chairman and Vice Chairman. In addition, the first Assembly approved the formation of four committees which were (i) Strategic Planning, (ii) Rules and Procedures; (iii) Training, and (iv) Knowledge Sharing.

A need for an Annual Results Report

In order to effectively run the organization, it is significantly important and necessary to develop a strategic plan pertaining to the vision, mission and objectives which ASEANSAI wishes to achieve stands on its core value. The ASEANSAI Strategic Planning Committee (SPC) is in charge of developing the Strategic Plan for ASEANSAI during each period and monitoring its implementation by using the Monitoring and Evaluation System (MES) in order to provide quantitative and qualitative analysis on the progress towards strategic objectives of the Organization. Currently, ASEANSAI is in the third of implementing its SP 2018-2021 and there is a need to assess its performance through the year.

The Annual Results Report, as a tool of the System, yearly analyze the progress and draws conclusions, whether ASEANSAI shall proceed as planned, or needs to adjust the strategic approach of the implementation of activities. The report therefore provides a basis for the review of the Work Plans for the coming year which allows ASEANSAI to regulate the implementation strategy to actual developments in a timely manner. The progress towards the ASEANSAI Strategic Objectives is relevant for making decisions. In case the performance is not proceed as envisaged, the management must consider the reasons for the discrepancy, and customize some strategies to adapt to the ASEANSAI Work Plan.

Snapshot of the Strategic Plan 2018 – 2021



Strategic Goal	Strategic Objective
SG 1. To support the implementation of ISSAI and other INTOSAI good practices	SO 1.1. To promote safeguarding the independence of member-SATs
	SO 1.2. To assist member - SATs in developing national audit standards and guidelines aligned with ISSATs
SG 2. To promote good performance of member SATs	SO 2.1. To support member SATs to utilize performance related tools and concept
	SO 2.2. To support member SATs to progress in auditing through capacity building
SG 3. To support member SATs to fulfil their role towards the successful achievement of the Sustainable Development Goals (SDGs)	SO 3.1. To encourage and support member SATs to conduct SDG-related auditing
SG 4. To strengthen ASEANSAT active role within ASEAN agenda	SO 4.1. To support the ASEAN and AEC agenda
SG 5. To improve the cooperation with regional and international partners	SO 5.1. To expand cooperation with international SAT partners and stakeholders
	SO 5.2. To expand cooperation with international donors
SG 6. To strengthen organizational governance of ASEANSAT	SO 6.1. To improve the management and organization of ASEANSAT

